

Te Kete Kāwanatanga

Governing High-Performing Māori Organisations

Workshop Outline

8:30 – 9:00	Arrive, coffee
9:00 – 9:15	Karakia, mihi, whakawhanaungatanga, housekeeping
9:15 – 10:00	Defining Governance <ul style="list-style-type: none">• results, recipients and worth• doing the right thing the wrong way• the idea of ownership
10:00 – 10:30	The Board's Job <ul style="list-style-type: none">• connecting with owners• three decision domains• monitoring• the cycle of governance• the key to good governance
10:30 – 10:50	<i>Break</i>
10:50 – 11:45	What Difference Will We Make? <ul style="list-style-type: none">• defining true north for the organisation• the 'mixing bowl' metaphor• understanding ends and means• how to describe ends
11:45 – 12:30	What Must Not Happen? <ul style="list-style-type: none">• effective but unacceptable means• prescribe or proscribe• governance as ownership one step down• how to create limitations• acting as initial authority
12:30 – 1:15	<i>Lunch</i>
1:15 – 2:00	How Will We Do Our Job? <ul style="list-style-type: none">• spelling out our own job• controlling Board member behaviour• tools of the trade• the place of tikanga
2:00 – 2:30	Ownership <ul style="list-style-type: none">• the Board's most important obligation

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2:30 – 3:15

Monitoring Performance

- avoiding the tsunami
- systematic monitoring
- accepting any reasonable interpretation

3:15 – 3:30

Break

3:30 – 4:15

Tools of the Trade

- governance manual
- annual work plan
- standard agenda format
- committee terms of reference
- standing orders

4:15 – 4:45

Getting Started

- getting the ingredients right
- planning
- taking off the trainer wheels
- implications for the CEO

4:45 – 5:00

Review & Summary

- outstanding issues?
- next steps

5:00

Poroporoaki